

2025



# ANNUAL REPORT

JULY 1, 2024 – JUNE 30, 2025

**40**  
PACIFIC HOUSE  
40TH ANNIVERSARY FINDING THE WAY HOME

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Dear Friends,

As we reflect on the past year at Pacific House, we do so with deep gratitude and with a strong sense of purpose. Your partnership makes it possible for Pacific House to prevent, respond, and house the homeless and at-risk neighbors in our community with compassion, professionalism, and resolve. Because of you, we are not only meeting urgent needs but also strengthening the foundation of our organization for the years ahead.

Guided by the Strategic Action Plan, this year marked a period of meaningful progress across every area of our work. **We sharpened our focus on using data to inform decisions and demonstrate impact, expanded how we share our story with the community, and strengthened governance practices that ensure accountability and long-term stewardship.** These efforts directly support our ability to serve individuals and families with stability, dignity, and care.

Operationally, Pacific House took important steps to improve internal systems and structure. We enhanced reporting and performance metrics across programs, refined organizational roles, updated job descriptions, and transitioned to a new property management partner to better support our housing portfolio. **These changes reflect a deliberate commitment to excellence and sustainability,** ensuring that our frontline staff have the tools and support they need to do their best work.

Housing remains at the heart of our mission. This year, we deepened our **focus on permanent supportive housing as a proven solution to address homelessness,** while continuing to provide emergency shelter to those in crisis. The formation of a Housing Committee and the development of a long-term housing plan signal our intention to grow responsibly, thoughtfully, and in alignment with community needs.

We also made important progress in **strengthening financial sustainability.** During the year, Pacific House engaged a new audit firm and made several strategic hires and organizational steps to enhance fundraising metrics and to advance the exploration of diversified revenue streams. Together, these efforts position Pacific House to navigate uncertainty with confidence, honoring donor trust and stewarding every dollar with care.

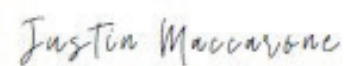
**None of this progress would be possible without you - our donors, volunteers, partners, and advocates.** Your belief in Pacific House fuels not only our services, but our ability to evolve, improve, and lead with integrity.

As we look ahead, we remain committed to being a strong, transparent, and mission-driven organization, one that continues to meet today's needs while building pathways to lasting stability. Thank you for standing with us and for being part of the Pacific House community.

With gratitude,



Carmen Colon  
President & CEO



Justin Maccarone  
Chair, Board of Directors



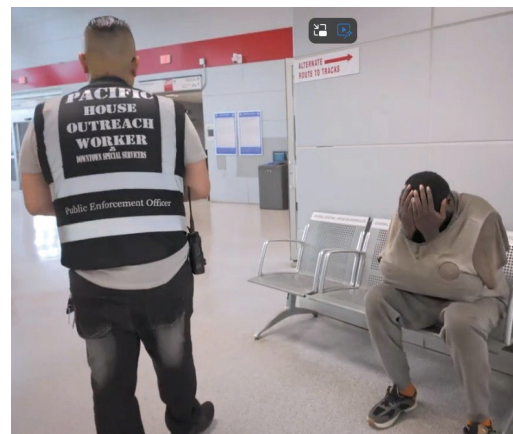
## WHAT DOES PACIFIC HOUSE DO?

For 40 years, Pacific House has been a leader in **preventing and ending homelessness** in Fairfield County.

The agency provides **emergency shelter** for men and young adults and develops and operates **permanent supportive housing** for men, women, and families with children across Fairfield County. Pacific House's portfolio totals 15 homes throughout Stamford, Darien, and Norwalk.

**Through housing development, supportive services, and community partnerships,** Pacific House creates stability and life changing solutions.

For more information about Pacific House and its programs, visit [www.pacifichouse.org](http://www.pacifichouse.org).



# PROGRAMS

**Outreach Services:** Engages unsheltered individuals and families living on the street.

**Diversion (Stamford HUB):** Provides immediate help that facilitates connections to alternate housing options beyond the shelter.

**Emergency Shelter (24/7):** Offers a safe and welcoming space with beds, meals, showers, laundry, and on-site case management.

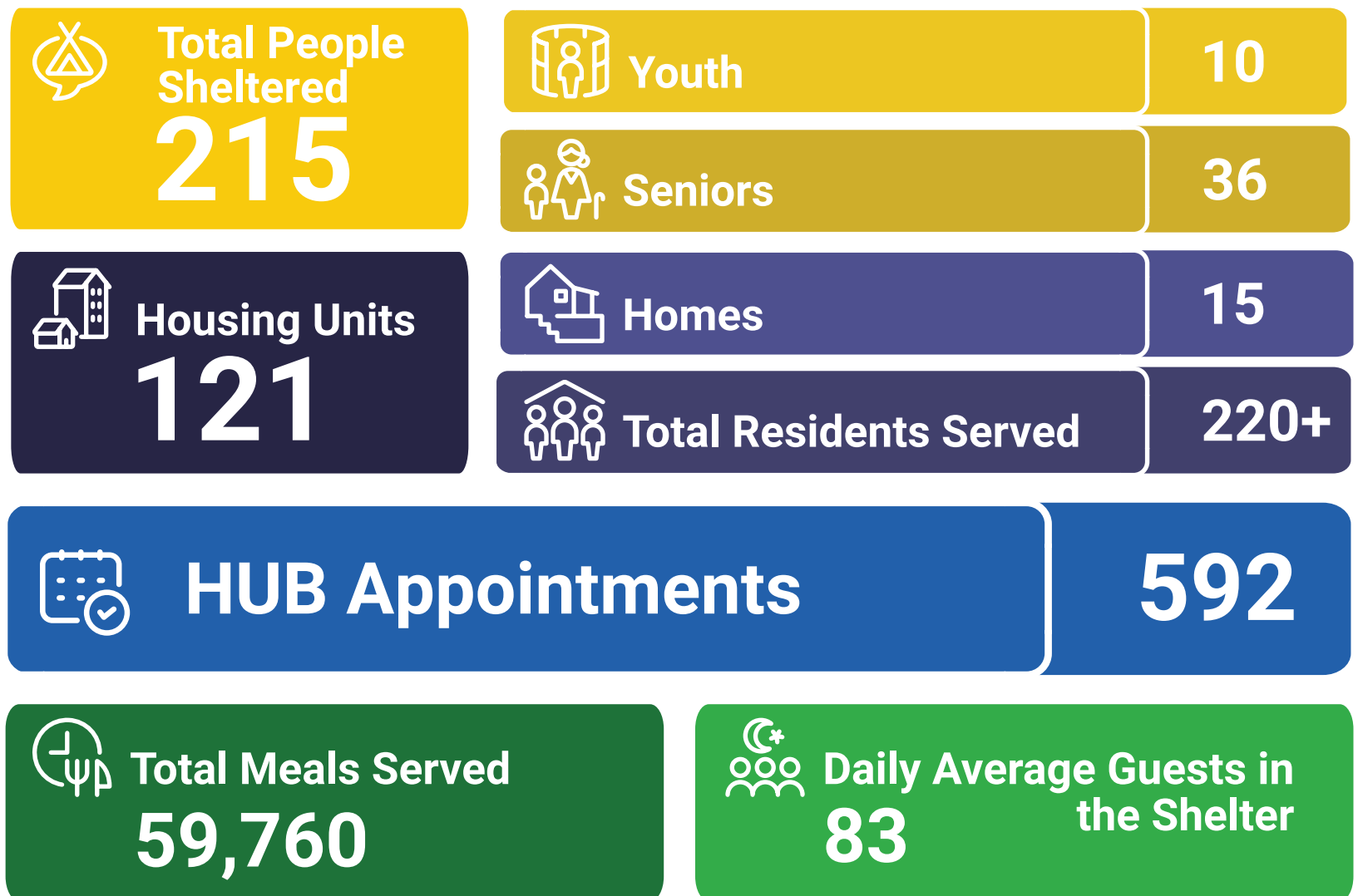
**Permanent Supportive Housing:** Pairs residents with supportive services that help individuals and families maintain housing and thrive.

**Young Adult Program (18-24):** Tailors programming with life-skills support, workforce development, and housing opportunities.

**Supportive Services:** Provides case management and connections to employment agencies, mental health services, substance abuse treatment centers, and additional resources as needed.

**Meal-a-Month Program:** Prepares and serves daily nutritious breakfast and dinner through community-powered volunteers and partners.

Over 1,100  
people served



## OUTREACH

### Clients Served

- **126 individuals** engaged through Outreach programs

### Outcomes

- **32 clients** successfully housed without entering shelter
- **52 clients** successfully transitioned to shelter

### Impact

Outreach teams engaged unsheltered individuals across the community, helping them move toward self-sufficiency through housing interventions.

## DIVERSION

### HUB Access & Engagement

- **592 appointments** completed

### Outcomes

- **312 households** diverted from shelter
- **53% diversion rate**

### Impact

53% of households served were successfully diverted from entering shelter, which underscores the success of diversion intervention. Unnecessary shelter stay can cause long-term trauma when uprooted from home and support system.



“Without diversion assistance, I didn’t have any other option but to enter the shelter with my kids. I am relieved and grateful for being treated with dignity and offered real solutions.”



### Client Story

Alicia, a single mother and student at Community College, came to the HUB seeking housing support while balancing school and parenting. She was working to build a better future for herself and her child, but housing instability was making it difficult to focus on school and parenting.

Alicia needed help identifying an affordable unit and securing the funds for a security deposit. Through HUB case management and flexible funding provided by the State of Connecticut Department of Housing, Pacific House helped her locate stable housing.

## YOUNG ADULT PROGRAM

The Young Adult Program serves individuals ages 18-24 who are experiencing homelessness with a focus on stabilization, workforce development, age-appropriate housing resources, and transition to longer term supports.

### Clients Served

- **10 clients**

### Outcomes

- **5 youth** moved into Permanent Supportive Housing
- **5 youth** reunified with family members

### Impact

With the support of individualized case management and partner agencies, these 10 clients were housed and connected to resources.

## REFERRAL PROGRAM

To assist clients with self-sufficiency, Pacific House works with the following partners:

Behavioral Health Providers  
 Domestic Violence Prevention Providers  
 Faith-based Organizations  
 Federal Agencies  
 Hospitals  
 Housing Authorities  
 Local and Municipal Social Services  
 Non-Profit Social Services Agencies  
 State Agencies  
 Workforce Centers

## Client Story

When Joseph became homeless it wasn't overnight; it was the result of emotional loss, financial instability, and the lack of a safety net. After a breakup with his fiancée, Joseph lost his home and his ability to sustain himself. With very little support, he entered the homeless system quietly becoming one of the many experiencing homelessness, often unseen.

It wasn't until nearly two years later that Joseph arrived at Pacific House. Through the persistent advocacy of his case manager, Joseph was finally admitted into Permanent Supportive Housing.

Now, with the steady guidance of his case worker, Joseph is thriving. He's a working father, a college student, and a reminder of what's possible when people are seen, heard, and supported.

"I had no income, no place to stay, and no path forward. But someone believed in me and that changed everything."



# MEAL-A-MONTH PROGRAM

## Service Volume

- **59,760 meals** served during FY25
- Average of **83 guests served daily**

## Volunteer Engagement

- **250+ dinners** prepared and served by volunteers

## Impact

The Meal-a-Month Program provides nutritious food and fosters connection and community. Because of the support of our meal-service volunteers, Pacific House is able to redirect more resources toward supportive services for clients.

**“I have served meals monthly for over 15 years, offering just a little bit of consistency and care for these gentlemen. This is a welcoming and supportive environment for all of us to come together.”**

– volunteer from Community Temple



## PERMANENT SUPPORTIVE HOUSING (PSH)

Pacific House empowers the people we serve by providing permanent housing with supportive services.

### Housing Placements

# Over 140

households placed in Pacific House housing

# 220+

people living in Pacific House units throughout the year

### Impact

Families and individuals, who are in need of additional support, receive individualized case management to stay stably housed.



### Client Story

A U.S. veteran who had experienced homelessness since 2016, reconnected with Pacific House in 2024 while living unsheltered in Stamford. Through consistent engagement with Street Outreach staff, he developed a housing plan and received intensive case management and advocacy to secure the required documentation and housing voucher. In 2025, he moved into permanent housing at a Pacific House property and remains stably housed today, demonstrating the impact of coordinated outreach, housing navigation, and sustained support.

### Client Story

One client, who had experienced years of homelessness and faced significant barriers to stability, was supported by HUB staff and external trauma experts to successfully place into permanent housing. Using a trauma-informed approach, the team acted quickly when the client's lease unexpectedly ended, advocating on her behalf and coordinating services to prevent a return to homelessness and ensure continued housing stability.

## PACIFIC HOUSE ADDRESSES THE HOUSING SHORTAGE

Pacific House develops and operates permanent supportive housing for men, women, and families with children in Stamford, Norwalk, and Darien. Our portfolio includes **15 homes** that provide stable housing for over **130 men, women, and families with children**, which includes case management to support each individual's needs.



**Ann Street Ribbon Cutting**



**Rotary Commons Groundbreaking**

### Client Quote

"Pacific House didn't just give me a roof over my head, they gave me hope, security, and the support I needed to move forward," Angela shared.

"Now I can focus on my dreams again, like owning my own home one day and helping others the way Pacific House helped me."

### Client Story

James' path to permanent housing required careful coordination and support at every step. A key barrier was the upfront security deposit, which the team addressed through thoughtful planning, financial guidance, and available assistance to ensure no obstacle delayed his move. On the day of the lease signing, James felt a mix of fear, joy, and disbelief as shelter and staff guided him through the transition, ensuring all approvals were in place and responsibilities clearly understood.

Moving in meant more than receiving keys. The team worked together to furnish James' apartment and provide essential household items, so his new space felt like a home from the start. Ongoing support continues through a housing stability plan developed with his PSH case manager, helping him navigate tenant responsibilities, manage bills, and build routines.

### Client Story

Nicholas arrived at the Pacific House Shelter in July 2024 after struggling to maintain steady employment and without family support in Connecticut. Despite these challenges, he quickly became an engaged member of the shelter community, often volunteering to serve meals to fellow guests. When staff noticed significant weight loss, they connected Nicholas with a healthcare provider, where he began receiving medical care and supportive services critical to restoring his physical and emotional well-being. Today, Nicholas is housed and has launched an Etsy shop to sell his handmade crafts.



TOTAL NUMBER OF UNITS: 121 TOTAL RESIDENTS HOUSED: 130+



**PARKVIEW NORTH (FRONT)**  
 NORWALK  
 OPENED: 2021  
 INDIVIDUAL UNITS: 12



**PARKVIEW SOUTH (REAR)**  
 NORWALK  
 OPENED: 2015  
 INDIVIDUAL UNITS: 24



**GATEWAY I**  
 STAMFORD  
 OPENED: 2017  
 INDIVIDUAL UNITS: 16



**JANIE WILSON HOUSE**  
 STAMFORD  
 OPENED: 2019  
 FAMILY UNITS: 2 INDIVIDUAL UNITS: 4



**ANN STREET**  
 STAMFORD  
 OPENED: 2025  
 INDIVIDUAL UNITS: 11



**BEACON II**  
 STAMFORD  
 OPENED: 2014  
 FAMILY UNITS: 1 INDIVIDUAL UNITS: 5



**BEACON I**  
 STAMFORD  
 OPENED: 2007 INDIVIDUAL UNITS: 5



**LIGHTHOUSE I**  
 STAMFORD  
 OPENED: 2018  
 INDIVIDUAL UNITS: 9



**PATRICIA C. PHILLIPS HOUSE**  
 STAMFORD  
 OPENED: 1998  
 INDIVIDUAL UNITS: 10



**HOYT STREET**  
 DARIEN  
 ACQUIRED: 2024  
 FAMILY UNITS: 3



**FAIRFIELD AVENUE**  
 STAMFORD  
 OPENED: 2019  
 FAMILY UNITS: 3



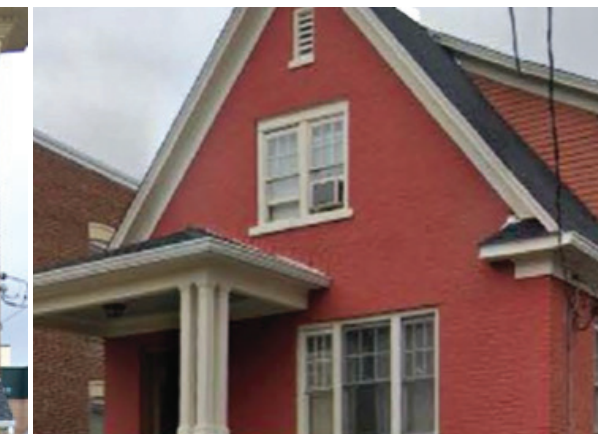
**FAIRFIELD AVENUE**  
 STAMFORD  
 OPENED: 2024  
 FAMILY UNITS: 4



**FAIRFIELD AVENUE**  
 STAMFORD  
 OPENED: 2019  
 FAMILY UNITS: 4



**FAIRFIELD AVENUE**  
 STAMFORD  
 OPENED: 2019  
 FAMILY UNITS: 3



**FAIRFIELD AVENUE**  
 STAMFORD  
 OPENED: 2019  
 FAMILY UNITS: 5

# OUR SOLUTION TO HOMELESSNESS IS HOUSING

## Rotary Commons



Stamford: opening in 2027  
Family Units: 18  
Single Units: 21

## Stillwater Avenue



Stamford: opening in 2027  
Family Units: 15

# ANNUAL GALA OCTOBER 2025

**“Pacific House changed the trajectory of my life. I thought I did everything right. I got good grades. I went to college. I had a good job. Then, my daughter and I had to find new housing and fast. Pacific House immediately found me housing, which enabled me to keep my job and provide stability for my daughter. I cannot thank Pacific House enough.” – Client Remarks at the Gala**

The **2025 Pacific House 40th Anniversary Gala** brought the community together for a night of celebration, mission, and impact. Inspired by **The Wizard of Oz**, the evening's "Finding the Way Home" theme captured the goal to help neighbors build stability and belonging through housing first.

**A record-breaking attendance of over 200 guests** joined Pacific House for a festive evening. A special thank you to our **supportive housing resident speaker** whose story of perseverance and housing stability inspired everyone in the room.

Thanks to your generosity and the support of our sponsors, **Pacific House raised over \$400,000!**

Please [click here](#) to view photos from the celebration.





## WAYS YOU CAN HELP



Prepare and Serve Meals



Donation Drives



Baskets of Hope Program



Lend Professional Skills



Day Events (gardening, painting, decorating, and more)



Advocacy

**PACIFIC HOUSE, INC.  
AND SUBSIDIARIES**

Consolidated Statement of Financial Position

For the Year Ended June 30, 2025

	Pacific House, Inc. and Subsidiary	66 Stillwater Avenue, LLC	Rotary Commons, and related LLCs	Eliminating Entries	Total
<b>ASSETS</b>					
Current Assets:					
Unrestricted cash	\$ 1,277,217	\$ -	\$ -	\$ -	\$ 1,277,217
Restricted cash	616,488	-	-	-	616,488
Short term investments	1,038,819	-	-	-	1,038,819
Grants receivable	1,160,904	-	-	-	1,160,904
Other receivables - net of allowance for doubtful accounts of \$126,348	183,886	-	-	-	183,886
Due from related parties	958,433	26,239	-	(984,672)	-
Prepaid expenses	42,789	-	-	-	42,789
<b>Total Current Assets</b>	<b>5,278,536</b>	<b>26,239</b>	<b>-</b>	<b>(984,672)</b>	<b>4,320,103</b>
Fixed Assets:					
Construction in progress	1,847,588	1,943,761	7,347,161	-	11,138,510
Land, buildings, and equipment - net	20,644,065	-	-	-	20,644,065
<b>Total Fixed Assets</b>	<b>22,491,653</b>	<b>1,943,761</b>	<b>7,347,161</b>	<b>-</b>	<b>31,782,575</b>
<b>Total Assets</b>	<b>\$ 27,770,189</b>	<b>\$ 1,970,000</b>	<b>\$ 7,347,161</b>	<b>\$ (984,672)</b>	<b>\$ 36,102,678</b>
<b>LIABILITIES AND NET ASSETS</b>					
Current Liabilities:					
Accounts payable and accrued expenses	\$ 254,742	\$ -	\$ -	\$ -	\$ 254,742
Due to related parties	26,239	-	958,433	(984,672)	-
Deferred revenue and refundable deposits	858,832	-	-	-	858,832
Notes payable - current portion	224,786	-	-	-	224,786
<b>Total Current Liabilities</b>	<b>1,364,599</b>	<b>-</b>	<b>958,433</b>	<b>(984,672)</b>	<b>1,338,360</b>
Long - Term Liabilities:					
Deferred revenue and refundable deposits	9,704,440	-	-	-	9,704,440
Notes payable - long - term portion, net	7,042,249	1,970,000	5,254,483	-	14,266,732
<b>Total Long -Term Liabilities</b>	<b>16,746,689</b>	<b>1,970,000</b>	<b>5,254,483</b>	<b>-</b>	<b>23,971,172</b>
<b>Total Liabilities</b>	<b>18,111,288</b>	<b>1,970,000</b>	<b>6,212,916</b>	<b>(984,672)</b>	<b>25,309,532</b>
<b>NET ASSETS</b>					
Net Assets:					
Without Donor Restrictions:					
Undesignated	(8,298,872)	-	-	-	(8,298,872)
Designated - land, buildings and equipment	17,292,979	-	-	-	17,292,979
<b>Total Net Assets Without Donor Restrictions</b>	<b>8,994,107</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,994,107</b>
With Donor Restrictions	664,794	-	-	-	664,794
Noncontrolling Interest	-	-	1,134,245	-	1,134,245
<b>Total Net Assets</b>	<b>9,658,901</b>	<b>-</b>	<b>1,134,245</b>	<b>-</b>	<b>10,793,146</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 27,770,189</b>	<b>\$ 1,970,000</b>	<b>\$ 7,347,161</b>	<b>\$ (984,672)</b>	<b>\$ 36,102,678</b>

# Financial Position



**PACIFIC HOUSE, INC.  
AND SUBSIDIARIES**

Consolidated Statement of Activities

For the Year Ended June 30, 2025

	Pacific House, Inc. and Subsidiary	66 Stillwater Avenue, LLC	Rotary Commons, and related LLCs	Eliminating Entries	Total
<b>Changes in net assets without donor restrictions</b>					
<b>Revenue and support:</b>					
Grants and fees from governmental agencies	\$ 2,935,800	\$ -	\$ -	\$ -	\$ 2,935,800
Rental income	1,361,821	-	-	-	1,361,821
Contributions	22,000	-	-	-	22,000
In-kind contributions	115,810	-	-	-	115,810
Gala and special events	1,202,097	-	-	-	1,202,097
Other income	387,993	-	-	-	387,993
Investment income	23,504	-	-	-	23,504
Released from restrictions	334,333	-	-	-	334,333
<b>Total revenue and support</b>	<b>6,383,358</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,383,358</b>
<b>Expenses:</b>					
Program services:					
Emergency Shelter	2,382,996	-	-	-	2,382,996
Permanent Housing	2,583,517	-	-	-	2,583,517
Housing Development	268,244	-	-	-	268,244
<b>Total Program Services</b>	<b>5,234,757</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,234,757</b>
Supporting services:					
Management and general	481,798	-	-	-	481,798
Development	567,595	-	-	-	567,595
<b>Total supporting services</b>	<b>1,049,393</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,049,393</b>
<b>Total expenses</b>	<b>6,284,150</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,284,150</b>
<b>Change in net assets without donor restrictions</b>	<b>99,208</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>99,208</b>
<b>Changes in net assets with donor restrictions</b>					
Contributions	354,131	-	-	-	354,131
Released from restrictions	(334,333)	-	-	-	(334,333)
<b>Change in net assets with donor restrictions</b>	<b>19,798</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>19,798</b>
<b>Other changes in net assets</b>					
Noncontrolling interest equity contribution	-	-	1,134,245	-	1,134,245
<b>Change in Net Assets</b>	<b>119,006</b>	<b>-</b>	<b>1,134,245</b>	<b>-</b>	<b>1,253,251</b>
Net assets, beginning of year	9,539,895	-	-	-	9,539,895
<b>Net assets, end of year</b>	<b>\$ 9,658,901</b>	<b>\$ -</b>	<b>\$ 1,134,245</b>	<b>\$ -</b>	<b>\$ 10,793,146</b>



**PACIFIC HOUSE, INC.  
AND SUBSIDIARIES**

Consolidated Statement of Functional Expenses

For the Year Ended June 30, 2025

Description	Pacific House, Inc. and Subsidiary							66 Stillwater Avenue, LLC Admin, Program and Support	Rotary Commons, and related LLCs Admin, Program and Support	Eliminating Entries	Total Expenses
	Emergency Shelter	Permanent Housing	Housing Development	Total Programs	Management and General	Development	Total Support				
<b>PERSONNEL COSTS</b>											
Salaries	\$ 1,124,225	\$ 863,751	\$ 117,905	\$ 2,105,881	\$ 162,949	\$ 322,204	\$ 485,153	\$ -	\$ -	\$ -	\$ 2,591,034
Employee benefits	174,054	133,727	18,254	326,035	25,228	49,884	75,112	-	-	-	401,147
Payroll taxes	104,297	80,132	10,939	195,368	15,117	29,892	45,009	-	-	-	240,377
Total Personnel Costs	1,402,576	1,077,610	147,098	2,627,284	203,294	401,980	605,274	-	-	-	3,232,558
<b>OTHER EXPENSES</b>											
ARPA Flex expenses	-	59,167	-	59,167	-	-	-	-	-	-	59,167
Gala expenses	-	-	-	-	-	100,303	100,303	-	-	-	100,303
Special events expenses	-	-	-	-	-	7,297	7,297	-	-	-	7,297
Client assistance	8,380	17,004	-	25,384	-	-	-	-	-	-	25,384
Consultants and other professionals services	20,933	11,675	3,690	36,298	97,961	54,500	152,461	-	-	-	188,759
Tenant legal services	-	21,818	-	21,818	360	-	360	-	-	-	22,178
In-kind legal expenses	-	-	109,111	109,111	-	-	-	-	-	-	109,111
Food - client support	112,933	16,733	-	129,666	7,219	-	7,219	-	-	-	136,885
In-kind food expenses	4,344	-	-	4,344	-	-	-	-	-	-	4,344
In-kind other expenses	2,355	-	-	2,355	-	-	-	-	-	-	2,355
IT services	27,085	22,184	-	49,269	31,855	-	31,855	-	-	-	81,124
Telephone	9,086	12,293	-	21,379	13,192	-	13,192	-	-	-	34,571
Occupancy	154,114	553,628	-	707,742	24,340	-	24,340	-	-	-	732,082
Operational program and household	87,275	35,891	1,898	125,064	72,173	2,035	74,208	-	-	-	199,272
Insurance	47,744	183,162	6,447	237,353	6,447	-	6,447	-	-	-	243,800
Staff travel, conferences and other	316	110	-	426	10,235	835	11,070	-	-	-	11,496
Training and education	1,300	-	-	1,300	-	-	-	-	-	-	1,300
Dues and subscriptions	1,099	805	-	1,904	1,758	645	2,403	-	-	-	4,307
Printing	270	-	-	270	1,607	-	1,607	-	-	-	1,877
Postage	-	-	-	-	2,545	-	2,545	-	-	-	2,545
Interest expense	-	111,595	-	111,595	8,812	-	8,812	-	-	-	120,407
Danbury Project expenses	114,284	-	-	114,284	-	-	-	-	-	-	114,284
Total Other Expenses	591,518	1,046,065	121,146	1,758,729	278,504	165,615	444,119	-	-	-	2,202,848
Total expenses before depreciation and amortization	1,994,094	2,123,675	268,244	4,386,013	481,798	567,595	1,049,393	-	-	-	5,435,406
Depreciation and amortization	388,902	459,842	-	848,744	-	-	-	-	-	-	848,744
Total Expenses	\$ 2,382,996	\$ 2,583,517	\$ 268,244	\$ 5,234,757	\$ 481,798	\$ 567,595	\$ 1,049,393	\$ -	\$ -	\$ -	\$ 6,284,150



# Functional Expenses

**PACIFIC HOUSE, INC.  
AND SUBSIDIARIES**

Consolidated Statement of Cash Flows

For the Year Ended June 30, 2025

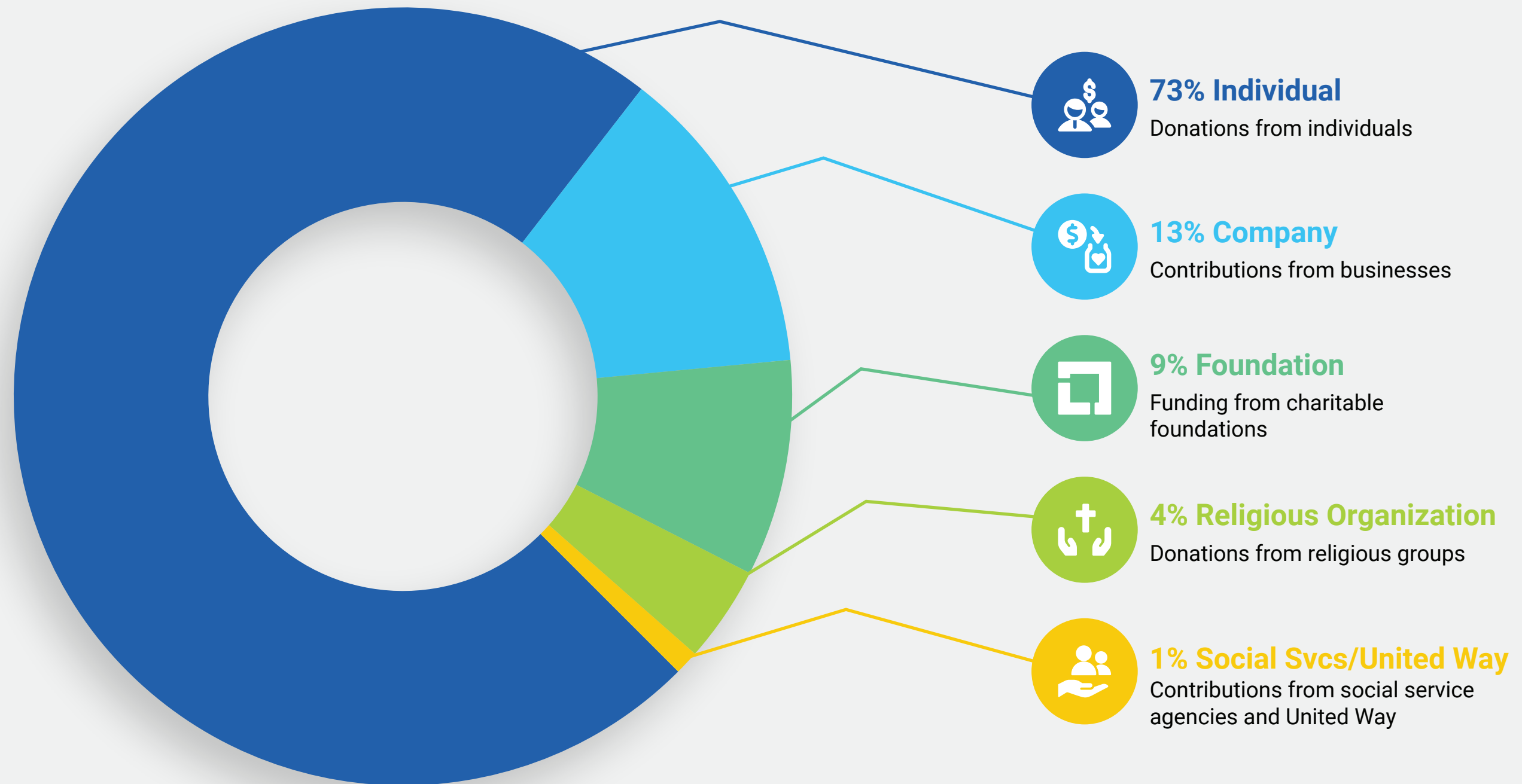
	Pacific House, Inc. and Subsidiary	66 Stillwater Avenue, LLC	Rotary Commons, and related LLCs	Eliminating Entries	Total
<b>Cash flows from operating activities:</b>					
Change in net assets	\$ 119,006	\$ -	\$ 1,134,245	\$ -	\$ 1,253,251
Adjustments to reconcile change in net assets to net change in cash from operating activities:					
Noncontrolling interests: Limited Partner interest in limited partnership	-	-	(1,134,245)	-	(1,134,245)
Depreciation and amortization	848,744	-	-	-	848,744
(Increase)/ decrease in assets:					
Grants and other receivables	448,003	-	-	-	448,003
Due from related parties	(958,433)	(26,239)	-	984,672	-
Prepaid expenses	9,428	-	-	-	9,428
Increase/ (decrease) in liabilities:					
Accounts payable and accrued expenses	(183,926)	-	-	-	(183,926)
Due to related parties	26,239	-	958,433	(984,672)	-
Deferred revenue and refundable deposits	1,203,096	-	-	-	1,203,096
Net change in cash from operating activities	<u>1,512,157</u>	<u>(26,239)</u>	<u>958,433</u>	<u>-</u>	<u>2,444,351</u>
<b>Cash flows from investing activities:</b>					
Payments for fixed asset additions	(698,048)	(165,124)	(2,306,116)	-	(3,169,288)
Short term investments - net	(689,016)	-	-	-	(689,016)
Net change used in investing activities	<u>(1,387,064)</u>	<u>(165,124)</u>	<u>(2,306,116)</u>	<u>-</u>	<u>(3,858,304)</u>
<b>Cash flows from financing activities:</b>					
Principal payments on notes payable	(155,771)	-	(4,467,500)	-	(4,623,271)
Proceeds from notes payable	657,118	-	5,254,483	-	5,911,601
Limited partner equity contributions	-	-	1,134,245	-	1,134,245
Net change in cash from financing activities	<u>501,347</u>	<u>-</u>	<u>1,921,228</u>	<u>-</u>	<u>2,422,575</u>
Change in cash and restricted cash	626,440	(191,363)	573,545	-	1,008,622
Cash and restricted cash, beginning of year	1,267,265	191,363	(573,545)	-	885,083
Cash and restricted cash, end of year	<u>\$ 1,893,705</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,893,705</u>
<b>Supplemental cash flow disclosure:</b>					
Cash Paid During the Year for:					
Interest	\$ 119,057	\$ -	\$ -	\$ -	\$ 119,057
<b>Cash and restricted cash:</b>					
Cash	\$ 1,277,217	\$ -	\$ -	\$ -	\$ 1,277,217
Restricted cash	616,488	-	-	-	616,488
Cash and restricted cash, end of year	<u>\$ 1,893,705</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,893,705</u>

# Cash Flows



## Philanthropy is not about transactions; it is about transformation.

Each partner makes real change possible for the men, women, and families with children we serve.



## DONORS

Behind every contribution is a shared commitment that strategic investment can strengthen our community. Together, we are turning belief into impact and helping our neighbors build brighter futures.

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 Optimus Health Care  
 United Way of Massachusetts Bay and Merrimack Valley  
 United Way Suncoast

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We are deeply grateful to all who serve on our committees shaping Pacific House's strategic approach, particularly regarding Executive, Governance, Development, Finance, Housing Development, and Quality Assurance. Your dedication and support help Pacific House meet the needs of our neighbors throughout Fairfield County.

## For 40 years, Pacific House remains a place where hope arrives, safety begins, and stability rebuilds.

Together, we are creating a future where every person has a place to call home.

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**Phone:** 203-348-2792

**Agency Office:** PO Box 1252, Stamford, CT 06904

**Phone:** 203-406-0017

**Email:** [info@pacifichouse.org](mailto:info@pacifichouse.org)

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